

# Memo

**To: Bob McClarty**  
**From: Rob Girvan**  
**CC: Teresa Putil**  
**Date: March 24, 2007**  
**Re: Contract for Aker Kvaerner Songer.**

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**Bob,**

***I would just like to say thank you to CTM for the excellent work that your company did for AKS on the Marley and Ecodyne cooling towers at the Stelco, Lake Erie site.***

***Your contract with AKS was one of the easiest to administer and oversee. This was due to the fact that CTM had excellent supervision and tradesmen to do the work. Your adherence to the AKS safety policies and routines was faultless and was a leading example to everyone on site. The requirement for paperwork to be filled out and submitted on time was never an issue; the information supplied was detailed and precise.***

***There were no issues that caused AKS any concern and your planning for daily work activities were consistent and detailed. Both cooling tower work areas were always neat and tidy and there were no safety issues with house keeping and storage of materials. Any requests for assistance from AKS or SLE were always presented in a timely fashion and were easy to accommodate.***

***I would like to recognize your 2 supervisors Gerald and Chris for the effort and hard work they both put into the job. Their management of the job sites was exemplary and sometimes due to access and space restrictions they were presented with additional challenges which they handled in a truly professional manner without any complaints or issues. CTM should be proud to have these 2 individuals representing them on job sites.***

***The schedule AKS set to erect these cooling towers was very tight and even though CTM lost a few days due to bad weather you increased your***

**work hours at no cost to AKS to bring the erection schedule back on track and complete the work to meet the agreed to completion date.**

**The SLE permit issuer Bob Passmore commented on more than one occasion how easy it was to issue permits to CTM and whenever he did a safety audit on both cooling towers he never once found any issues with the work activity or site conditions. Again Passmore commented on the excellent cooperation he got from Gerald and Chris.**

**AKS would have no hesitation in awarding CTM more work on future projects and if you ever need a testimonial to other companies you are looking to obtain work from AKS would be more than willing to supply one.**

**Again on behalf of Aker Kvaerner Songer please accept my gratitude and thanks for a job well done and I look forward to working with CTM in the future. I wish you and your company all success in your future endeavors.**

**Yours truly,**

**Rob Girvan  
General Construction Superintendent  
Stelco Lake Erie- Hot Strip Mill Upgrade Phase 2.  
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